



# Caldew School – Action Plan Summary 2021-22

To ensure every student has the knowledge, understanding and skills to be successful today and prepared for tomorrow.

*Aspire Believe Achieve*



An Effective Curriculum	Effective Leadership	Creating a Positive Culture	Raising Achievement of Key Groups	Sixth Form
<p><b>Key Issues</b></p> <ul style="list-style-type: none"> <li>- Disruption to students learning due to the pandemic has caused gaps in knowledge, understanding and skills.</li> <li>- For some students, especially those who are disadvantaged, numeracy skills have not developed as fast as they normally would.</li> <li>- For some students, especially those who are disadvantaged, vocabulary and reading skills have regressed.</li> <li>- There is an attainment gap on entry. Boys and disadvantaged students have significantly lower starting points and the pandemic has further widened the gap.</li> <li>- There is in-school variation in the achievement of HPA and LPA students across subjects.</li> <li>- Aspirations of some students, in particular disadvantaged and HPA/MPA boys need to be raised.</li> </ul>	<p><b>Key Issues</b></p> <ul style="list-style-type: none"> <li>- Governors need development to ensure they have the skills and knowledge so they can effectively challenge</li> <li>- SLT can become too involved in day-to-day issues which results in the micro management of Middle Leaders.</li> <li>- Leadership development of Middle Leaders to develop the ambition, confidence, skills and drive needed to raise achievement</li> <li>- Ensuring staff feel supported in their development and there is a culture of continuous improvement</li> <li>- Insisting leaders routinely monitor, evaluate and refine improvements plans so impact gathers pace.</li> <li>- Ensuring staff are not overwhelmed by initiatives causing workload issues</li> </ul>	<p><b>Key Issues</b></p> <ul style="list-style-type: none"> <li>- Attendance and engagement of some disadvantaged students is lower than their peers, partly due to lower aspirations and external barriers to learning.</li> <li>- 39% of SEND students are disadvantaged and 63% of these have below 93% attendance. One third of SEND support students are disadvantaged and 58% of these have below 93% attendance. These students have barriers to learning inside and outside school.</li> <li>- Some families find it more difficult to engage with school to improve their child's attendance, behaviour and achievement.</li> <li>- Current Pastoral structure is overstretched Some students physical and mental wellbeing has been affected by the pandemic</li> <li>- Address the views of a small group of students who believe bullying is not dealt with consistently</li> <li>- Some of the SMRC curriculum has not been delivered effectively due to the pandemic resulting in gaps in knowledge and skills</li> <li>- Need to raise awareness of the unacceptability of peer on peer abuse</li> </ul>	<p><b>Key Issues</b></p> <ul style="list-style-type: none"> <li>- Boys and disadvantaged students have significantly lower starting points on entry</li> <li>- Attendance and engagement of some disadvantaged students is lower than their peers</li> <li>- Students have lost learning due to the pandemic. Existing gaps have widened</li> <li>- Some families find it more difficult to engage with school in order to improve their child's attendance, behaviour and achievement.</li> <li>- Some HPA/MPA boys, especially those who are disadvantaged students have lower aspirations</li> <li>- Some SEND support students do not make fast enough progress. There is a cross over between the students in this group and those who are disadvantaged and male</li> <li>- There is in-school variation in the achievement of HPA and LPA students.</li> </ul>	<p><b>Key Issues</b></p> <ul style="list-style-type: none"> <li>- Low aspirations in some disadvantaged students and MPA/HPA boys</li> <li>- Disruption to students learning caused by the pandemic has created some gaps in knowledge and skills</li> <li>- Some students especially some disadvantaged students, boys and LPA do not have the independent learning skills they need to achieve their potential</li> <li>- Students personal development has been affected as they have had less experiences of the wider world due to the pandemic.</li> <li>- None of the students in Y12 or 13 have experience of sitting external exams</li> <li>- Students do less well in some subjects</li> </ul>
<p><b>Actions</b></p> <ul style="list-style-type: none"> <li>- Adapt curriculum intent to ensure students have learned key knowledge and skills and there is a Learning Recovery Plan for all year groups.</li> <li>- Embed the whole school literacy strategy including talk for learning, the vocabulary gap and reading Improve the whole school numeracy strategy.</li> <li>- Ensure assessment for learning is effective in identifying gaps in individual students' knowledge and skills so these can be fixed.</li> <li>- Insist High Prior Attaining students are routinely set work to stretch and challenge their thinking, so they consistently attain the high levels they should.</li> <li>- Ensure Low Prior Attaining students are consistently supported and challenged to make good progress.</li> <li>- Improve the quality of teaching and learning so that it is consistently effective in ensuring students make good progress.</li> </ul>	<p><b>Actions</b></p> <ul style="list-style-type: none"> <li>- Implement a robust Governors training and induction plan that includes open days and site visits</li> <li>- Develop individual Governors in specialist roles</li> <li>- Leadership development for SLT and Middle Leaders</li> <li>- Line management meetings to be focussed on the SDP priorities.</li> <li>- Use of Development Plans and RAPs in line management meetings to monitor impact of improvement plans.</li> <li>- Line management to ensure self evaluation is effective and to model good monitoring and evaluation</li> <li>- Review of appraisal processes.</li> <li>- Early Careers Teacher CPD and support programme</li> <li>- Ensuring CPD, including coaching, supports teachers and teaching assistant to develop skills so that all</li> </ul>	<p><b>Actions</b></p> <ul style="list-style-type: none"> <li>- Further develop the attendance and catch up strategy</li> <li>- Review and improves the Pastoral and Student Support Systems to ensure it is delivering high quality support to all</li> <li>- Develop strategies for improving parental engagement including the effective use of Early Help plans.</li> <li>- Embed clear, high expectations underpinned by strong behaviour management system CPD on behaviour management for staff, including individual training for identified staff</li> <li>- Further develop ways to recognise and reward students and staff</li> <li>- Develop tutor and assembly programme that compliments the SMRC curriculum</li> <li>- Ensure that bullying and Peer on Peer abuse is not tolerated by embedding an understanding of the Caldew values</li> </ul>	<p><b>Actions</b></p> <ul style="list-style-type: none"> <li>- Deliver a Catch Up Programme to help recover lost learning and close the attainment gaps</li> <li>- Develop strategies to ensure disadvantaged students, including those who are HPA, close the attainment gap</li> <li>- Develop strategies to raise the achievement of boys, including those who are HPA</li> <li>- Year 7 Numeracy Catch Up programme reviewed and improved</li> <li>- Implement SEND Support Strategy to improve attendance and raise achievement</li> <li>- Establish Y7 Nurture group to ensure the curriculum and teaching and learning meet the needs of these students and challenge them to achieve</li> </ul>	<p><b>Actions</b></p> <ul style="list-style-type: none"> <li>- Adapt our curriculum intent to ensure students have learned key knowledge and skills in each subject and there is a Learning Recovery Plan for all year groups.</li> <li>- Ensure assessment for learning is effective in identifying any gaps in individual students' knowledge and skills so that these can be fixed</li> <li>- Increase number of boys choosing to stay on in the Sixth Form</li> <li>- Develop the Pastoral programme to prepare students for when they leave school and to broaden their experiences of the wider world</li> <li>- Review and improve Pastoral support to ensure high quality support to all students.</li> <li>- Development of CEIAG in the Sixth Form to raise students' aspirations</li> </ul>

<ul style="list-style-type: none"> <li>- Strengthen the school's CEIAG programme to ensure students in Y7-11 are aware of their next steps in their education and careers.</li> </ul>	<p>teaching is at least good and leads to all students making progress</p> <ul style="list-style-type: none"> <li>- Implement Staff Wellbeing Charter</li> </ul>			<ul style="list-style-type: none"> <li>- Improved transition to Sixth Form including information sharing with Y12 teachers</li> </ul>
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